**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Go to www.irs.gov/Form990 for instructions and the latest information. 2024 A For the 2023 calendar year, or tax year beginning OCT 2023 and ending Check if applicable: C Name of organization D Employer identification number WEST CENTRAL MINNESOTA COMMUNITIES Address change ACTION, INC Name change 41-0904808 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 411 INDUSTRIAL PARK BOULEVARD 218-685-4486 13,164,191. City or town, state or province, country, and ZIP or foreign postal code G Gross receipts \$ Amended return 56531 ELBOW LAKE, MN H(a) Is this a group return Applica-tion pending F Name and address of principal officer: MISSY BECKER-COOK for subordinates? Yes X No SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: **X** 501(c)(3) 501(c) ( (insert no.) 4947(a)(1) or If "No," attach a list. See instructions WWW.WCMCA.ORG H(c) Group exemption number **K** Form of organization: **X** Corporation Trust Association Other L Year of formation: 1965 M State of legal domicile: MN Part I Summary Briefly describe the organization's mission or most significant activities: EMPOWERING PEOPLE WHILE Activities & Governance PROVIDING SERVICES AND RESOURCES THAT IMPACT INDIVIDUALS AND if the organization discontinued its operations or disposed of more than 25% of its net assets. 15 3 Number of voting members of the governing body (Part VI, line 1a) 15 Number of independent voting members of the governing body (Part VI, line 1b) 4 163 Total number of individuals employed in calendar year 2023 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 580 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 11,322,174. 11,965,003. Contributions and grants (Part VIII, line 1h) 8 731,806. 1,022,890. Program service revenue (Part VIII, line 2g) 49,134. 84,037. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 50,329. 7,317. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 12,153,443. 13,079,247. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 2,374,474. 2,780,099. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 6,518,359. 7,407,082. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 3,190,774. 3,175,887. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  $13,363,\overline{068}$ 12,083,607. 18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 69,836. -283,821. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 6,807,466. 6,625,033. Total assets (Part X, line 16) 3,617,530. 3,641,355 21 Total liabilities (Part X, line 26) 三年 189,936. 2,983,678 Net assets or fund balances. Subtract line 21 from line 20 ..... Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign MISSY BECKER-COOK, CHIEF EXECUTIVE OFFICER Here Type or print name and title Date PTIN Preparer's signature Print/Type preparer's name MARIE A. PRIMUS, CPA 01/29/25 self-employed P01272184 MARIE A. PRIMUS, CPA Paid CREATIVE PLANNING TAX, LLC Firm's EIN 47-1019942 Preparer Firm's name Firm's address 220 PARK AVE S Use Only Phone no. 320 - 251 - 7010ST. CLOUD, MN 56301

No

X Yes

41-0904808 Page 2

Pai	Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	EMPOWERING PEOPLE WHILE PROVIDING SERVICES AND RESOURCES THAT IMPACT
	INDIVIDUALS AND COMMUNITIES.
2	Did the organization undertake any significant program services during the year which were not listed on the
	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 5,830,475. including grants of \$ 12,302. ) (Revenue \$)
	WEST CENTRAL MINNESOTA COMMUNITY ACTION'S (WCMCA) HEAD START PROGRAM IS
	A COMPREHENSIVE CHILD DEVELOPMENT PROGRAM DESIGN THAT SUPPORTS THE
	GROWTH OF YOUNG CHILDREN WITHIN THE FAMILY AND THE GROWTH OF FAMILY
	WITHIN THE COMMUNITY. WE BELIEVE PARENTS ARE THE PRIMARY NURTURERS,
	EDUCATORS, AND ADVOCATES FOR THEIR CHILDREN. THIS FAMILY CENTERED
	APPROACH WORKS TO PRODUCE HIGH QUALITY EARLY CHILDHOOD SERVICES. WE
	DELIVER COMPREHENSIVE SERVICES INCLUDING: HEALTH, NUTRITION, FAMILY
	SUPPORT SERVICE, PARENT ENGAGEMENT AND EARLY CHILDHOOD EDUCATION. PROGRAM SERVICES ARE PROVIDED THROUGH CENTER BASED (CLASSROOM) FOR
	PRESCHOOL AGED CHILDREN AND HOME-BASED (HOME-VISIT) FOR ENROLLED PREGNANT WOMEN OR CHILDREN AGES 0-3. WE IMPLEMENT EVIDENCE-BASED
	RESEARCH CURRICULUMS THAT ARE PROVEN TO MAKE A DIFFERENCE IN FAMILIES
41.	2 007 002 1 441 015 1 004 576
4b	(Code:) (Expenses \$3,927,993. including grants of \$1,441,815.) (Revenue \$1,004,576.) WCMCA'S WEATHERIZATION ASSISTANCE PROGRAM IS FUNDED THROUGH THE US
	DEPARTMENT OF ENERGY, HEALTH & HUMAN SERVICES, AND THE CONSERVATION
	IMPROVEMENT PROGRAMS, WHICH ARE FUNDED BY THE LOCAL UTILITY COMPANIES.
	THESE PROGRAMS HELP HOUSEHOLDS WITH LOWER INCOMES CUT THEIR HEATING
	COSTS AND IMPROVES THE COMFORT LEVEL OF THEIR HOMES BY MAKING ENERGY
	SAVING HOME IMPROVEMENTS. SOME OF THESE IMPROVEMENTS INCLUDE:
	INSULATION, AIR SEALING, VENTILATION, AND MECHANICAL REPAIRS AND/OR
	REPLACEMENTS. TO BE ELIGIBLE, HOUSEHOLDS MUST HAVE INCOMES THAT ARE AT
	OR BELOW 200% OF POVERTY, OR IS ELIGIBLE FOR ASSISTANCE UNDER THE
	LIHEAP INCOME, WHICHEVER IS GREATER AT THE TIME OF ELIGIBILITY
	DETERMINATION. THESE PROGRAMS HAVE A PRIORITY SYSTEM TO TARGET THE
	NEEDIEST. THE PRIORITY SYSTEM CONSISTS OF: HOUSEHOLDS OF ELDERLY, HIGH
4c	(Code:) (Expenses \$2, 801, 733. including grants of \$1, 325, 982. ) (Revenue \$ 25, 631. )
	THE FAMILY AND COMMUNITY SERVICES DEPARTMENT OPERATES A VARIETY OF
	PROGRAMS TO SERVE THE LOW-INCOME, WHICH INCLUDES EMERGENCY SERVICES,
	HOMELESSNESS, PARENTING TIME AND EXCHANGE CENTER, TRANSITIONAL HOUSING,
	AND PERMANENT SUPPORTIVE HOUSING PROGRAMS. NUMBER OF PARTICIPANTS
	SERVED: EMERGENCY HOUSING APPLICATIONS RECEIVED-716 APPLICATIONS,
	HOMELESS RENTAL ASSISTANCE-43 PARTICIPANTS, PREVENTION RENTAL
	ASSISTANCE-136 PARTICIPANTS, EMERGENCY SHELTER PROGRAM HOTEL
	VOUCHERS-119 HOUSEHOLDS, HRA CARES-2 HOUSEHOLDS, TRANSITIONAL
	HOUSING-17, HOUSE KEYS-4 HOUSEHOLDS, HOMEWORK STARTS AT HOME-4
	HOUSEHOLDS, LONG TERM HOMELESS-26 HOUSEHOLDS, LAUNCH PAD-30 HOUSEHOLDS,
	HOUSING SUPPORTS-13 HOUSEHOLDS, HOMELESS TO HOUSED-14 HOUSEHOLDS, AND
	PARENTING TIME & EXCHANGES-887 SERVICES PROVIDED. MNSURE APLICATIONS
4d	Other program services (Describe on Schedule O.)
	(Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses 12,560,201.

Page 3

Form 990 (2023) ACTION, INC
Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		37	
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			,,
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	3			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	X	L

Form 990 (2023) ACTION, INC
Part IV Checklist of Required Schedules (continued)

904808	Page <b>4</b>

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		7.7	
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			.,
	Schedule K. If "No," go to line 25a	24a		X
b		24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	25a		Х
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	Zoa		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	, ,	25b		х
26	Schedule L, Part I  Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L. Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		Х
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	X	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
00	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	00		Х
27	If "Yes," complete Schedule R, Part V, line 2	36		Α_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	37		х
38	and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	31		-25
30	Note: All Form 990 filers are required to complete Schedule O	38	х	
Pa		_ 55		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 123		.03	
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable  1b  0			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
_	(gambling) winnings to prize winners?	1c	Х	
33300	1 12 21 22		990	(2023)

O23) ACTION, INC
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No					
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a		77						
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	37					
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b		X					
	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
L	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
D	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
<b>5</b> 0		Eo.		Х					
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X					
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit	30							
oa	any contributions that were not tax deductible as charitable contributions?	6a		Х					
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	- ou							
~	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).								
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		х					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b							
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required								
	to file Form 8282?	7с		Х					
d	If "Yes," indicate the number of Forms 8282 filed during the year								
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х					
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х					
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g							
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?	8							
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a							
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b							
10	Section 501(c)(7) organizations. Enter:								
	Initiation fees and capital contributions included on Part VIII, line 12  Output VIII line 10 for public use of old to facilities  10a								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter:  Gross income from members or shareholders								
	Gross income from other sources. (Do not net amounts due or paid to other sources against								
D	amounts due or received from them.)								
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand								
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or								
	excess parachute payment(s) during the year?	15		X					
	If "Yes," see the instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X					
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities								
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							
	If "Yes," complete Form 6069.								

ACTION, INC

41-0904808

Page 6

Form 990 (2023) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

<u></u>						X
Sec	tion A. Governing Body and Management					
		ı	1 4-		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	<u> 1a</u>	15			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any other			
	officer, director, trustee, or key employee?			2		X
3	Did the organization delegate control over management duties customarily performed by or under the	direc	t supervision			
	of officers, directors, trustees, or key employees to a management company or other person?			3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 9	90 wa	s filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass			5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap					
	more members of the governing body?			7a	Х	
h	Are any governance decisions of the organization reserved to (or subject to approval by) members, st					
				7b		Х
8	persons other than the governing body?  Did the organization contemporaneously document the meetings held or written actions undertaken during the yea			75		
		-	=	0-	Х	
_				8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read					v
<u></u>	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	<u>venue</u>	Code.)			
					Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters	s, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	/ befo	re filing the form?	11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es." a	escribe			
	on Schedule O how this was done	,		12c	Х	
13	Did the organization have a written whistleblower policy?			13	Х	
14	Did the organization have a written document retention and destruction policy?			14	X	
15	Did the process for determining compensation of the following persons include a review and approva					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	,				
а	The organization's CEO, Executive Director, or top management official			15a	Х	
	Other officers or key employees of the organization			15b	X	
~	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
162	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen	nent w	rith a			
104				16a		Х
h	taxable entity during the year?  If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat			IUa		
b		-	•			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ			16h		
Sec	exempt status with respect to such arrangements? tion C. Disclosure			16b		
17	List the states with which a copy of this Form 990 is required to be filed MN		T (ti 504/-\/0\			-1-
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar	ıa 990	- i (section 501(c)(3)s	only)	avallat	ле
	for public inspection. Indicate how you made these available. Check all that apply.					
	Own website Another's website X Upon request Other (explain		,	_		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	nflict (	of interest policy, and	financ	cial	
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks an	d records			
	THE ORGANIZATION - 218-685-4486					
	411 INDUSTRIAL PARK BOULEVARD, ELBOW LAKE, MN 5653	31				

### ACTION, INC

Form 990 (2023)

41-0904808

Page 7

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)			((				(D)	(E)	(F)
Name and title	Average hours per week	box	Position (do not check more than one box, unless person is both an officer and a director/trustee)		Reportable compensation from	Reportable compensation from related	Estimated amount of other			
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) MICHELLE BECKER-COOK	40.00			37				124 750	_	25 647
CHIEF EXECUTIVE OFFICER	40.00			Х				134,750.	0.	35,647.
(2) HEATHER CARLSON FISCAL SERVICES DIRECTOR	40.00			х				89,033.	0.	28,980.
(3) TERESA GUSTAFSON	2.00							02,0001	Ţ.	
CHAIR		Х		х				0.	0.	0.
(4) KEN JOHNSON	1.00								-	
VICE CHAIR		Х		Х				0.	0.	0.
(5) BOB STAPLES	2.00									
TREASURER		Х		Х				0.	0.	0.
(6) JESSICA BOYER	2.00									
SECRETARY		Х		Х				0.	0.	0.
(7) DONNY WOHLERS	2.00									
PAST CHAIR		Х		Х				0.	0.	0.
(8) MARLENE CIHLAR	1.00									
MEMBER		Х						0.	0.	0.
(9) MICHELLE RINKE	1.00									
MEMBER		Х						0.	0.	0.
(10) JERREL OLSON	1.00								_	_
MEMBER		Х						0.	0.	0.
(11) ROBIN MCNAMAR	1.00	1								_
MEMBER		Х						0.	0.	0.
(12) HANNAH MICHAELSON	1.00	ļ								
MEMBER	1 00	Х				_		0.	0.	0.
(13) CHARITY BULLICK	1.00	3,7							0.	0
MEMBER	1 00	Х						0.	0.	0.
(14) KEITH SWANSON MEMBER	1.00	<b>.</b> ,						0.	0.	0
(15) KEITH ENGLUND	1.00	Х						0.	0.	0.
MEMBER	1.00	Х						0.	0.	0.
(16) LARRY LINDOR	1.00	Δ				$\vdash$		1	0.	U •
MEMBER	1.00	Х						0.	0.	0.
(17) ADAM PALAN	1.00	21						1	0.	<u></u>
MEMBER (BEG 09/24)	1.00	х						0.	0.	0.

Page 8

Part VII Section A. Officers, Directors, Trust	tees, Key Emp	oloy	ees,	and	l Hiç	ghes	t C	ompensated Employee	s (continued)				
							(E)	(F)					
Name and title	Average Position (do not check more than one						ano.	Reportable	Reportable	;	Es	timate	∍d
	hours per	box	, unles	ss per	son is	s both	n an	compensation	compensation	on	am	nount	of
	week		cer an	d a di	recto	r/trus	tee)	from	from related			other	
	(list any	rector						the	organization			pensa 	
	hours for related	or di	ee			ated		organization	(W-2/1099-MIS			om th	
	organizations	ustee	trust		96	ubeus		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)			anizat d relat	
	below	dual t	ıtio na		nploy	st cor	-	1033 1420)				anizati	
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former						00
(18) JANEL MENDOZA	1.00												
MEMBER (THRU 08/24)		Х						0.		0.			0.
										$\longrightarrow$			
										$\longrightarrow$			
		ł											
						_				$\longrightarrow$			
										-			
										-+			
4h Cubtatal		<u> </u>					<u> </u>	223,783.		0.	- 6.	1 6	27.
					0.		±, 0.	0.					
d Total (add lines 1b and 1c)								223,783.		0.	6.	4,6	
Total number of individuals (including but no									000 of reportable	1			
compensation from the organization	or minica to the	000	11010	u ub	.000	,	010	, corved more than \$100,	oco or reportable	•			1
compensation from the organization												Yes	No
3 Did the organization list any <b>former</b> officer,	director, truste	ee. k	ev e	ngle	ove	e. or	hia	hest compensated emp	ovee on				
line 1a? If "Yes," complete Schedule J for si											3		х
4 For any individual listed on line 1a, is the su													
and related organizations greater than \$150	=		-					•	-		4	Х	
5 Did any person listed on line 1a receive or a													
rendered to the organization? If "Yes." com	plete Schedule	J fo	or su	ich r	ers	on .					5		Х
Section B. Independent Contractors													
1 Complete this table for your five highest cor	npensated ind	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	100,000 of comp	oensat	ion fro	m	
the organization. Report compensation for t	he calendar ye	ear e	ndin	ıg wi	ith c	or wi	thin	the organization's tax y	ear.				
(A)								(B)		_	(C		
Name and business	address						_	Description of s		C	omper	nsatio	n
CULLENS HOME CENTER								WEATHERIZATI(					
1620 N NOKOMIS, ALEXANDRI							$\overline{}$	ELBOW LAKE O			236	6,7	<u>66.</u>
HILLTOP LUMBER, 1405 NORT	H NOKOM	IS	S	ГΙ	NE	,		AFFORDABLE H					
ALEXANDRIA, MN 56308							1	MATERIALS & 1	BUILDING		220	6,0	93.
TRISKO HEATING & PLUMBING		_	<b>C</b> 2	70			L				20	_ 1	<b>0</b> 1
320 PINE STREET, SAUK CEN					NT C	<u> </u>		WEATHERIZATI			<u> </u>	5,1	<u> </u>
E-H ENTERPRIZES OF ALEXAN						SU.		WEATHERIZATION			1 = 4	0 0	27
2510 BROADWAY ST S, ALEXA	MUKIA,	TATTA	2	0.5	υō		- #	AFFORDABLE H	DODING,		тэ;	9,0	<u> </u>
RYAN BROTHERS  P O BOY 29 HOPACE ND 5	8047						ļ	WEATHERIZATI	אים אים אר		12	6,7	<b>8</b> 2
P.O. BOX 29, HORACE, ND 5		<b>~+</b> 11	nit c -	1+~ 1	·h ·	no 1:-					13	o , /	04.
2 Total number of independent contractors (in	· ·	ווו זכ	illec	ı iO t	inos 6	_	rea	above) who received mo	ле шап				

Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) Related or exempt Unrelated Revenue excluded Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns ..... 1a 1b **b** Membership dues ..... c Fundraising events ..... 1c d Related organizations 1d 11,423,449. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 541,554 1f 20,000. g Noncash contributions included in lines 1a-1f 11,965,003. h Total. Add lines 1a-1f **Business Code** 2 a AFFORDABLE HOUSING 783,800. 783,800, 624200 Program Service Revenue b INSPECTION FEES 624200 198,865. 198,865. RENTAL INCOME 624200 21,911. 21,911. 624200 VISITATION 18,314. 18,314. f All other program service revenue ..... 1,022,890. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 654 654 other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents 6b **b** Less: rental expenses ... c Rental income or (loss) 6c d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 168,327. assets other than inventory 7a b Less: cost or other basis 84,944. Other Revenue and sales expenses 7b 83,383. c Gain or (loss) \_\_\_\_\_\_7c 83,383. 83,383. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 9a **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a REIMBURSEMENTS 624200 7,317. 7,317. b d All other revenue 7,317. e Total. Add lines 11a-11d

13,079,247.

1,030,207.

84,037.

Total revenue. See instructions

### Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Secti	on 501(c)(3) and 501(c)(4) organizations must comp			ipiele column (A).	
	Check if Schedule O contains a respon		(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		ехрепьеь	general expenses	expenses
•	and demostic governments. Can Dort IV line 01	508,050.	508,050.		
2	Grants and other assistance to domestic	300,030.	300,030.		
2		2,272,049.	2,272,049.		
3	individuals. See Part IV, line 22  Grants and other assistance to foreign	2,2,2,045.	2,2,2,045.		
3	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
3	trustees, and key employees	303,636.	122,768.	158,067.	22,801.
6	Compensation not included above to disqualified	303,030.	122,700.	130,007.	22,001.
Ü	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,789,705.	5,479,703.	267,048.	42,954.
8	Pension plan accruals and contributions (include		-, -, -, , , , , ,		
	section 401(k) and 403(b) employer contributions)	152,223.	146,580.	3.911.	1.732.
9	Other employee benefits	522,989.	500,283.	3,911. 18,931.	3.775.
10	Payroll taxes	638,529.	590,288.	42,690.	1,732. 3,775. 5,551.
11	Fees for services (nonemployees):		222,200	,	-,
	Management				
	Legal	16,186.	16,186.		
	Accounting	38,600.		38,600.	
	Lobbying	-			
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch O.)	202,393.	196,800.	5,593.	
12	Advertising and promotion	40,904.	40,904.		
13	Office expenses	193,286.	177,458.	15,828.	
14	Information technology				
15	Royalties				
16	Occupancy	312,526.	289,835.	22,691.	
17	Travel	235,506.	222,354.	13,152.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	22 454	20 240	100	
20	Interest	22,454.	22,348.	106.	
21	Payments to affiliates	262 210	210 604	12 621	
22	Depreciation, depletion, and amortization	263,318. 126,062.	219,684. 71,041.	43,634. 55,021.	
23	Insurance	140,002.	/1,041.	55,041.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
_	amount, list line 24e expenses on Schedule 0.) HOUSING REHAB	887,550.	887,550.		
a	HEAD START	297,932.	297,932.		
ט	SUPPLIES	192,890.	188,563.	4,327.	
d	TRAINING	132,756.	125,811.	6,945.	
-	All other expenses	213,524.	184,014.	29,510.	
25	Total functional expenses. Add lines 1 through 24e	13,363,068.	12,560,201.	726,054.	76,813.
26	Joint costs. Complete this line only if the organization	. ,		,	,
٠	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					E 000 (2222)

Form 990 (2023)
Part X Balance Sheet

<u>rar</u>	t X	Balance Sneet					
		Check if Schedule O contains a response or note to	any	line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			918,094.	1	779,142
	2	Savings and temporary cash investments			481,203.	2	481,458
	3	Pledges and grants receivable, net			1,124,341.	3	1,470,283
	4	Accounts receivable, net	49,936.	4	19,489		
	5	Loans and other receivables from any current or form					
		trustee, key employee, creator or founder, substantia	al c	ontributor, or 35%			
		controlled entity or family member of any of these pe	erso	ons		5	
	6	Loans and other receivables from other disqualified	sons (as defined				
		under section 4958(f)(1)), and persons described in s		6			
13	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
₹	9	Prepaid expenses and deferred charges			144,104.	9	138,904
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D10		4,981,683.			
	b	Less: accumulated depreciation10		2,406,673.	2,695,781.	10c	2,575,010
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, line 11				12	
	13	· ·			13		
	14	Intangible assets	1 204 205	14	1 160 545		
	15	Other assets. See Part IV, line 11	1,394,007.	15	1,160,747		
	16	Total assets. Add lines 1 through 15 (must equal lin			6,807,466.	16	6,625,033
	17	Accounts payable and accrued expenses		1,351,833.	17	1,436,546	
	18	Grants payable		007 011	18	040 145	
	19	Deferred revenue			807,011.	19	840,145
	20	Tax-exempt bond liabilities		ı		20	
	21	Escrow or custodial account liability. Complete Part				21	
es	22	Loans and other payables to any current or former o					
<u></u>		trustee, key employee, creator or founder, substantia					
Liabilities	00	controlled entity or family member of any of these pe		<b>_</b>	755,388.	22	769,975
_	23	Secured mortgages and notes payable to unrelated			133,300.	23	109,913
	24	Unsecured notes and loans payable to unrelated thin Other liabilities (including federal income tax, payable)				24	
	25	parties, and other liabilities not included on lines 17-					
		of Schedule D	24).	Complete Part X	703,298.	25	594,689
	26	Total liabilities. Add lines 17 through 25			3,617,530.		3,641,355
	20	Organizations that follow FASB ASC 958, check h			3701773301	20	3,011,033
sa		and complete lines 27, 28, 32, and 33.		, ==			
ဋ	27				2,270,905.	27	2,433,913
3918	28	Net assets with donor restrictions			919,031.	28	549,765
<u> </u>		Organizations that do not follow FASB ASC 958,			·		•
בֿ 		and complete lines 29 through 33.					
<u>ة</u>	29	Capital stock or trust principal, or current funds		Г		29	
Sets	30	Paid-in or capital surplus, or land, building, or equipr				30	
ASS	31	Retained earnings, endowment, accumulated incom				31	
Net Assets or Fund Balances	32	Total net assets or fund balances			3,189,936.	32	2,983,678
_	33				6,807,466.	33	6,625,033

# WEST CENTRAL MINNESOTA COMMUNITIES

Form 990 (2023) ACTION, INC 41-0904808 Page 12

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	·····			
1	Total revenue (must equal Part VIII, column (A), line 12)	1 2	13,07		
2	Total expenses (must equal Part IX, column (A), line 25)	13,36			
3	Revenue less expenses. Subtract line 2 from line 1	3	-28		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,18	9,9	<u> 36.</u>
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	<u> </u>	7,5	<u>63.</u>
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,	40	2 08	3 6'	70
Dai	column (B)) rt XIII Financial Statements and Reporting	10	2,98	3,0	70.
ıaı					v
	Check if Schedule O contains a response or note to any line in this Part XII			Yes	X
1	Accounting method used to prepare the Form 990: Cash X Accrual Other			162	No
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate				
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	ar guidte, explain why an Cahadula O and despribe any stand taken to undergo such guidte		) ah	Y	

#### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

WEST CENTRAL MINNESOTA COMMUNITIES **Employer identification number** Name of the organization ACTION 41-0904808 INC Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from 10 activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes above (see instructions))

ACTION, INC

41-0904808 Page 2

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	8819981.	10044029.	10632246.	11322174.	11965003.	52783433.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	8819981.	10044029.	10632246.	11322174.	<u>11965003.</u>	52783433.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						52783433.
Sec	tion B. Total Support			T	1		
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	8819981.	10044029.	10632246.	11322174.	11965003.	52783433.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	470.	463.	125.	818.	654.	2,530.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						50505060
	<b>Total support.</b> Add lines 7 through 10						52785963.
	Gross receipts from related activities,	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,623,167.
13	First 5 years. If the Form 990 is for the						
800	organization, check this box and storetion C. Computation of Publi	o Support Dor					L
				I		44	100.00 %
	Public support percentage for 2023 (li					15	
	Public support percentage from 2022 33 1/3% support test - 2023. If the contract of the contra						
IUa	<b>stop here.</b> The organization qualifies						
h	33 1/3% support test - 2022. If the c						
J	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts	-					
	meets the facts-and-circumstances te			=		viriow the organiz	
b	10% -facts-and-circumstances test	-	•	*	-		
_	more, and if the organization meets the	-					
	organization meets the facts-and-circu				-		
18	Private foundation. If the organization						s

Schedule A (Form 990) 2023

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Se	ction B. Total Support	т	1	T	Г	1	T
	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
"	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)						<del>                                     </del>
	Total support. (Add lines 9, 10c, 11, and 12.)			Samuella an Colla Lance		104(-)(0)	
14	First 5 years. If the Form 990 is for the	-			•		
Se	check this box and stop here						<u></u>
	Public support percentage for 2023 (I			column (f))		15	
	Public support percentage from 2022					16	<u>%</u>
	ction D. Computation of Inves		-			10	70
	Investment income percentage for 20			ne 13 column (f))		17	%
18	Investment income percentage from					18	<del>/</del> 6
	a 33 1/3% support tests - 2023. If the						
	more than 33 1/3%, check this box ar						
ŀ	33 1/3% support tests - 2022. If the						
•	line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
			1,10
	1		
	2		
	За		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	40-		
	10a		
	10b		
ule	A (Forn	n 990)	2023

		070±00	U Pa	age <b>5</b>
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and	110		
h	11c below, the governing body of a supported organization?	11a 11b		
	A family member of a person described on line 11a above?  A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide	TID		
·	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
800	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			·
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			
	<i>y</i> , 11 5 5		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
800	supported organizations played in this regard. tion E. Type III Functionally Integrated Supporting Organizations	3		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction).	ns).		
a	The organization satisfied the Activities Test. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
b c	The organization is the parent of each of its supported organizations. Complete line's below.  The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	. inat:::atia:		
2	Activities Test. Answer lines 2a and 2b below.	3 Iristruction	Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		100	110
-	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
_	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	01		
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

# WEST CENTRAL MINNESOTA COMMUNITIES

Schedule A (Form 990) 2023 ACTION, INC

41-0904808 Page 6

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	izations	g
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on	Nov. 20, 1970 ( explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu			
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
_3_	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6_	Multiply line 5 by 0.035.	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting orga	nization (see

Schedule A (Form 990) 2023

instructions).

Par	t V   Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	ınizations <sub>(continu</sub>	ued)	
Secti	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	<b>Total annual distributions.</b> Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2023 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
	,	(i)	(ii)		(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistribution Pre-2023	าร	Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2023 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2023				
а	From 2018				
b	From 2019				
с	From 2020				
d	From 2021				
е	From 2022				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2023 distributable amount				
i_	Carryover from 2018 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2023 from Section D,				
	line 7: \$				
a	Applied to underdistributions of prior years				
b	Applied to 2023 distributable amount				
с	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2023, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2023. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2024. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
а	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
	Excess from 2022				
	Evenes from 2023				

Schedule A (Form 990) 2023

# WEST CENTRAL MINNESOTA COMMUNITIES

41-090<u>4808 Page 8</u> ACTION, INC Schedule A (Form 990) 2023 Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. Part VI (See instructions.)

332028 12-21-23 Schedule A (Form 990) 2023

# Schedule B

(Form 990)

# **Schedule of Contributors**

0000

**Employer identification number** 

41-0904808

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

WEST CENTRAL MINNESOTA COMMUNITIES

ACTION, INC

2023

OMB No. 1545-0047

Organization type (che	eck one):
Filers of:	Section:
Form 990 or 990-EZ	X 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
	ion is covered by the <b>General Rule</b> or a <b>Special Rule.</b> 01(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
General Rule	
	eation filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special Rules	
sections 509(a contributor, du	ration described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one suring the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; 0-EZ, line 1. Complete Parts I and II.
contributor, du literary, or edu	ration described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one uring the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, in incational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering non (b) instead of the contributor name and address), II, and III.
year, contribut is checked, en purpose. Don'	ration described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the tions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box after here the total contributions that were received during the year for an exclusively religious, charitable, etc., tomplete any of the parts unless the General Rule applies to this organization because it received nonexclusively itable, etc., contributions totaling \$5,000 or more during the year
	on that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> , line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization
WEST CENTRAL MINNESOTA COMMUNITIES
ACTION, INC

Employer identification number

41-0904808

Parti	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_	MN DEPARTMENT OF HUMAN SERVICES  PO BOX 64962  ST PAUL, MN 55164-0962	\$1,465,375.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	MN DEPARTMENT OF EDUCATION  1500 HIGHWAY 36 W  ROSEVILLE, MN 55113	\$944,213.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	MN HOUSING FINANCE AGENCY  400 WABASHA ST N SUITE 400  ST. PAUL, MN 55102	\$1,341,416 <b>.</b>	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	US DEPT OF HEALTH AND HUMAN SERVICES  200 INDEPENDENCE AVE SW  WASHINGTON, DC 20201	\$4,871,217.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	MN DEPARTMENT OF COMMERCE  85 7TH PLACE EAST, STE 280  ST PAUL, MN 55101	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization
WEST CENTRAL MINNESOTA COMMUNITIES
ACTION, INC
41-0904808

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
J		¢	1

**Employer identification number** 

Name of organization

WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC 41-0904808 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC

**Employer identification number** 41-0904808

		(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w	riting that the assets held	in donor advised fun	ds
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes No
6	Did the organization inform all grantees, donors, and donor ad			
	for charitable purposes and not for the benefit of the donor or			
	impermissible private benefit?			Yes No
Pai				
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).		
	Preservation of land for public use (for example, recreat	ion or education)	Preservation of a hist	orically important land area
	Protection of natural habitat		Preservation of a cert	ified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifi	ed conservation contribut	ion in the form of a co	onservation easement on the last
	day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements			2a
b	Total acreage restricted by conservation easements			2b
С	Number of conservation easements on a certified historic stru	cture included on line 2a		2c
d	Number of conservation easements included on line 2c acquir	red after July 25, 2006, an	d not	
	on a historic structure listed in the National Register			2d
3	Number of conservation easements modified, transferred, rele	ased, extinguished, or ter	minated by the organ	ization during the tax
	year			
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the peri	odic monitoring, inspectio	n, handling of	
	violations, and enforcement of the conservation easements it	holds?		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and	enforcing conservation	on easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handle	ing of violations, and enfo	rcing conservation ea	sements during the year
8	Does each conservation easement reported on line 2d above	•	. , , , , ,	
	and section 170(h)(4)(B)(ii)?			Yes L No
9	In Part XIII, describe how the organization reports conservation		•	
	balance sheet, and include, if applicable, the text of the footne	ote to the organization's fi	nancial statements th	at describes the
<b>D</b> -	organization's accounting for conservation easements.	Aut Historical Topos	Oth C	Similar Assats
Pa	t III Organizations Maintaining Collections of		sures, or Other S	Similar Assets.
	Complete if the organization answered "Yes" on Form			
1a	If the organization elected, as permitted under FASB ASC 958	•		
	of art, historical treasures, or other similar assets held for pub			nce of public
	service, provide in Part XIII the text of the footnote to its finan-			
b	If the organization elected, as permitted under FASB ASC 958	·		
	art, historical treasures, or other similar assets held for public	exhibition, education, or re	esearch in furtherance	e of public service,
	provide the following amounts relating to these items.			
	(i) Revenue included on Form 990, Part VIII, line 1			
2	If the organization received or held works of art, historical trea			provide
	the following amounts required to be reported under FASB AS			
	Revenue included on Form 990, Part VIII, line 1			
	Assets included in Form 990 Part X			\$

Par	t III Organizations Maintaining C	ollections of Ar	t, Histo	orical Tre	asures, or	Other	Simila	r Assets	(contin	ued)	
3	Using the organization's acquisition, accession	on, and other record	s, check	any of the f	following that	make si	gnificant	use of its	-	-	
	collection items (check all that apply).										
а	Public exhibition	d	ı 🗌	Loan or exc	hange progra	ım					
b	Scholarly research	е		Other							
С	Preservation for future generations										
4	Provide a description of the organization's co	llections and explair	n how th	ey further th	ne organizatio	n's exem	npt purpo	se in Part	XIII.		
5	During the year, did the organization solicit or	receive donations	of art, his	storical treas	sures, or othe	r similar	assets				
	to be sold to raise funds rather than to be ma	intained as part of t	he orgar	nization's co	llection?				Yes		No
Par	t IV Escrow and Custodial Arrang	gements Comple	te if the	organizatior	answered "\	Yes" on F	orm 990	, Part IV, li	ne 9, or		
	reported an amount on Form 990, Par	t X, line 21.									
1a	Is the organization an agent, trustee, custodia	an, or other intermed	diary for	contribution	s or other as	sets not i	included				
	on Form 990, Part X?								Yes	X	No
b	If "Yes," explain the arrangement in Part XIII a										
									Amount		
С	Beginning balance						1c				
	Additions during the year										
е	Distributions during the year										
f	Ending balance										
2a	Did the organization include an amount on Fo							$\square$	Yes	X	No
b	If "Yes," explain the arrangement in Part XIII.	Check here if the ex	planatio	n has been	provided in P	art XIII					
Par	t V Endowment Funds Complete if	the organization ans	swered "	Yes" on For	m 990, Part I	V, line 10	).				
		(a) Current year	(b) P	rior year	(c) Two year	s back	(d) Three y	years back	(e) Four	years I	back
1a	Beginning of year balance										
b	Contributions										
С	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the curre	ent year end balance	e (line 1c	a, column (a)	)) held as:	•					
а	Board designated or quasi-endowment		%	, , ,							
b	Permanent endowment	%									
С		<del></del> * %									
	The percentages on lines 2a, 2b, and 2c shou	ıld equal 100%.									
За	Are there endowment funds not in the posses	•	ation tha	t are held ar	nd administer	ed for the	Э				
	organization by:	J								Yes	No
	(i) Unrelated organizations?								3a(i)		
									3a(ii)		
b	If "Yes" on line 3a(ii), are the related organization								3b		
4	Describe in Part XIII the intended uses of the										
Par	t VI Land, Buildings, and Equipm										
	Complete if the organization answered	d "Yes" on Form 990	), Part IV	, line 11a. S	ee Form 990	, Part X, I	ine 10.				
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) A	cumulate	ed	(d) Book	c value	<del></del>
		basis (investr			(other)	٠,	reciation		( )		
1a	Land			29	2,343.				292	2,34	13.
	Buildings				4,468.	5	67,3	24.		7,14	
	Leasehold improvements				8,724.		221,8			5,90	
d	Equipment				0,447.		730,5			9,93	
	Other	I			5,701.		87,0			3,68	
	. Add lines 1a through 1e. (Column (d) must ed		X line 1				•		2,575		

ACTION, INC

Doub VIII Insuration and Other Consulting			0 3 0 <del>1</del> 0 0 0 Page <b>0</b>
Part VII Investments - Other Securities  Complete if the organization answered "Yes" or	n Form 990 Part IV line	a 11h See Form 900 Part Y line 12	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	-of-vear market value
(4) Financial deductions	(b) Book value	(c) Welfied of Valuation. Cost of Circ	Tor year market value
(1) Financial derivatives (2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" or	n Form 990, Part IV, line	e 11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))  Part IX Other Assets			
Complete if the organization answered "Yes" or	a Form 000 Part IV line	a 11d Soo Form 000 Part V line 15	
-	escription	FIRE See Form 930, Fart X, line 13.	(b) Book value
(1) CONTRACTS RECEIVABLE	CSCTIPTION		41,918.
(2) PANEL HOMES			528,764.
	ATING LEASES		590,065.
(4)			330,0031
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, col.	(B))		1,160,747.
Part X Other Liabilities			
Complete if the organization answered "Yes" or	n Form 990, Part IV, line	e 11e or 11f. See Form 990, Part X, line 25.	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) OPERATING LEASE LIABILITIE;	<u>S</u>		594,689.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			E04 C00
Total. (Column (b) must equal Form 990, Part X, line 25, col.			594,689.
- LIBOUITY FOR LINCORTAIN TOVINGE IN DOR'T VIII INFOVIDA T	TO TOVE OF THE TOOTHOTE TO	o toe organization's tinancial statements th	IST PANAME THA

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

Par	t XI Reconciliation of Revenue per Audited Financial	Statements With Revenue	per Return	
	Complete if the organization answered "Yes" on Form 990, Part	IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statement	s	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
а	Net unrealized gains (losses) on investments	2a		
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	4.		
е	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, lin	ne 12.)	5	
Par	t XII Reconciliation of Expenses per Audited Financia		es per Return	
	Complete if the organization answered "Yes" on Form 990, Part			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1		
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses			
d	Other (Describe in Part XIII.)	2d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)	4b		
_	Add lines 4a and 4b			
5	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I.			
5 Par	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TAIL</b> Supplemental Information	line 18.)	5	. VI
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TAIL</b> Supplemental Information	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,
<b>5</b> <b>Par</b> Provi	Add lines <b>4a</b> and <b>4b</b> Total expenses. Add lines <b>3</b> and <b>4c.</b> (This must equal Form 990, Part I. <b>TXIII</b> Supplemental Information  de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a	and 4; Part IV, lines 1b and 2b; Pa	5	t XI,

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

## **Grants and Other Assistance to Organizations,** Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information. WEST CENTRAL MINNESOTA COMMUNITIES

OMB No. 1545-0047

Open to Public Inspection

Name of the organization WEST CENT ACTION, I	Employer identification number $41-0904808$						
Part I General Information on Grants a	nd Assistance						
Does the organization maintain records to criteria used to award the grants or assist      Describe in Part IV the organization's property II Grants and Other Assistance to	stance? ocedures for moni Domestic Organi	toring the use of grant	funds in the United	States. Complete if the orga			X Yes No
recipient that received more than S  1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	ed. (e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
MINNESOTA HOUSING FINANCE AGENCY 400 WABASHA ST. NO., STE. 400 ST. PAUL, MN 55102	41-1599130	GOVT	436,050.	0.		HOUSING - COVID	HOUSING - COVID
ANOKA COUNTY COMMUNITY ACTION PROGRAM INC - 1201 89 AVE NE STE 345 - BLAINE , MN 55434	41-6048575	501(C)(3)	7,000.	0.		FAIM COACHING	FAIM COACHING
COMMUNITY ACTION DULUTH 2424 W 5TH ST SUITE 102 DULUTH, MN 55806	41-1410670	501(C)(3)	18,000.	0.		FAIM COACHING	FAIM COACHING
MINNESOTA VALLEY ACTION COUNCIL 706 N VICTORY DRIVE MANKATO, MN 56001	41-6050353	501(C)(3)	10,000.	0.		FAIM COACHING	FAIM COACHING
NEIGHBORHOOD DEVELOPMENT ALLIANCE INC - 481 WABASHA ST S - ST. PAUL, MN 55107	41-1658636	501(C)(3)	16,000.	0.		FAIM COACHING	FAIM COACHING
2 Enter total number of section 501(c)(3) a	nd government of	ganizations listed in th	ne line 1 table				5.
= =====================================	50.0	J					<u> </u>

3 Enter total number of other organizations listed in the line 1 table

Schedule I (Form 990) 2023 ACTION, INC					41-0904808	Page
Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash	assistance
HEAD START - MEDICAL AND DENTAL EXAMS	28	5,247.	0.			
WEATHERIZATION	238	1,157,865.	0.			
FUEL FUND PAYMENTS	44	13,995.	0.			
HOUSING SERVICES	9	239,879.	0.			
RENTAL DEPOSITS	69	51,750 <b>.</b>	0.			
Part IV Supplemental Information. Provide the information red	quired in Part I, lin	,	ı (b); and any other ad	dditional information.	I	
PART I, LINE 2:						
RECIPIENTS OF GRANTS OR ASSISTANCE	PROGRAMS	MUST MEET	r CERTAIN C	RITERIA AS		
IDENTIFIED BY THE VARIOUS GRANTORS	IN ORDER	TO BE EL	IGIBLE FOR	SERVICES.		
WCMCA HAS A DEPARTMENT WHICH REVIE	WS THE EL	IGIBILITY	OF POTENTI	AL		
RECIPIENTS AND MONITORS THE USE OF	FUNDS AS	THEY ARE	EXPENDED.			

ACTION, INC 41-0904808 Schedule I (Form 990) Page 2 Part III Continuation of Grants and Other Assistance to Domestic Individuals (Schedule I (Form 990), Part III.) (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of non-(e) Method of (f) Description of noncash assistance cash grant cash assistance valuation (book, FMV, recipients appraisal, other) UTILITY PAYMENT FOR CLIENTS 20 4,060 0 RENTAL ASSISTANCE 184 201,436. 0. 50 289,635, 0. FAIM FAMILY AND COMMUNITY SERVICES 399 270,284. 0. 69. 0. OTHER SUPPORT SERVICES 5,076. HEAD START 131. 7,055. 0. 2. OTHER HOUSING ASSISTANCE 767. 0.

25,000.

0.

2.

CLT CLIENT SERVICES

### SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

**Questions Regarding Compensation** 

Department of the Treasury

WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC

**Employer identification number** 41-0904808

Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Written employment contract Compensation committee X Compensation survey or study Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a X b Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		<b>(B)</b> Breakdown of W	I-2 and/or 1099-MISo compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			
(1) MICHELLE BECKER-COOK	(i)	134,750.	0.	0.	7,246.	28,442.	170,438.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.		0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
	(II)				l		L	<u>l</u>

# WEST CENTRAL MINNESOTA COMMUNITIES

Schedule J (Form 990) 2023 ACTION, INC	41-0904808	Page 3
Part III Supplemental Information		
$Provide \ the information, explanation, or \ descriptions \ required \ for \ Part \ I, \ lines \ 1a, \ 1b, \ 3, \ 4a, \ 4b, \ 4c, \ 5a, \ 5b, \ 6a, \ 6b, \ 7, \ and \ and \ begin{picture} \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	8, and for Part II. Also complete this part for any additional information.	

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

QUZ3
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC

Employer identification number 41-0904808

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

COMMUNITIES.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: LIVES AND IN CHILDREN'S LEARNING OUTCOMES. THE STAFF OF OUR HEAD START PROGRAM ARE TRAINED AND COACHED TO IMPLEMENT RESEARCH STRATEGIES AND CURRICULUMS IN THE CLASSROOM AND DURING HOME VISITS TO PROMOTE POSITIVE, SUSTAINED CHILD OUTCOMES. WE ARE ESPECIALLY PROUD OF OUR SOCIAL EMOTIONAL WELL-BEING AND LITERACY AND LANGUAGE DEVELOPMENT. THIS HAS BEEN ACHIEVED BY PROVIDING YOUNG CHILDREN THE LANGUAGE-RICH, STIMULATING ENVIRONMENTS THEY NEED TO DEVELOP STRONG VOCABULARIES. DUAL FOCUS OF THE PROGRAM IS TO STRENGTHEN FAMILY DEVELOPMENT. THIS IS ACCOMPLISHED THROUGH INTENTIONAL SCAFFOLDING OF SUPPORT TO MEET INDIVIDUAL NEEDS. COMMUNITY RESOURCES ARE MATCHED WITH PARENT/FAMILY NEEDS TO ACHIEVE GOALS TOWARD SELF-SUFFICIENCY. AN ADDITIONAL UNIQUE PART OF HEAD START GOVERNANCE AND COMMUNITY NEEDS ASSESSMENT IS THE POLICY COUNCIL. POLICY COUNCIL MEMBERS OVERSEE THE DELIVERY OF THE PROGRAM SERVICES TO CHILDREN AND FAMILIES. POLICY COUNCIL IS COMPRISED OF COMMUNITY REPRESENTATIVE AND PARENT REPRESENTATIVES FROM EACH OF THE HEAD START CENTERS AND THE EARLY HEAD START HOME-BASED PROGRAMS. THE PARENTS OF ENROLLED HEAD START CHILDREN AT EACH CENTER ELECT THE REPRESENTATIVES. THIS PROGRAM IS DESIGNED TO PROMOTE EQUITY BY SERVING LOW-INCOME CHILDREN AND THEIR FAMILIES. THE NUMBER OF CHILDREN AND FAMILIES SERVED UNDER THIS PROGRAM IS 373.

Name of the organization WEST CENTRAL MINNESOTA COMMUNITIES

ACTION, INC

CONSUMERS, DISABLED INDIVIDUALS, AND FAMILIES WITH CHILDREN. SOME OF

THESE PROGRAMS ARE AVAILABLE TO HOMEOWNERS AS WELL AS RENTERS. WCMCA'S

HOUSING AUDITORS COMPLETE THE ENERGY AUDIT OF A HOME TO DETERMINE THE

IMPROVEMENTS ALLOWED. THIS IS ACCOMPLISHED THROUGH THE USE OF OUR

ENERGY MODELING TOOL SOFTWARE. LOCAL CONTRACTORS ARE THEN HIRED TO MAKE

THE NECESSARY IMPROVEMENTS TO THE HOME. THE STATE AVERAGE

WEATHERIZATION COST PER HOME IS \$8,497.00; THROUGH LEVERAGING WE ARE

ABLE TO GET OUR AVERAGE PER HOME DOWN TO APPROXIMATELY \$2,700 PER HOME

IN OUR PRIMARY DOE WEATHERIZATION PROGRAM. THE ANNUAL NUMBER OF

HOUSEHOLDS SERVED IS 238.

WCMCA'S ENERGY ASSISTANCE PROGRAM HELPS LOW-INCOME PEOPLE MEET THEIR

HOME ENERGY NEEDS. ELIGIBLE HOUSEHOLDS RECEIVE GRANTS TO HELP PAY

ENERGY COSTS. ENERGY CONSUMPTION IS REDUCED THROUGH HEATING SYSTEM

AUDITS, RETROFITS, CONSERVATION, AND REPAIR ACTIVITIES. CRISIS

ASSISTANCE GIVES IMMEDIATE HELP TO THOSE IN EMERGENCIES. ENERGY-RELATED

REPAIRS PROVIDE HEATING-RELATED REPAIRS FOR EMERGENCIES WITH

NON-FUNCTIONING HOME HEATING. ACTUAL HEATING COSTS FROM THE PREVIOUS

YEAR'S HEATING SEASON, HOUSEHOLD INCOME, AND HOUSEHOLD SIZE DETERMINE

THE AMOUNT OF ASSISTANCE THAT IS RECEIVED. ALL PAYMENTS FOR PRIMARY

HEAT (\$2,261,377), CRISIS LIHEAP (\$836,353), AND ENERGY RELATED REPAIR

(\$653,278) ARE GENERATED FROM THE STATE OF MN THROUGH THE E-HEAT

SYSTEM. ADDITIONALLY, FUNDS ARE PROVIDED BY COMPANIES AND DONATIONS

FROM INDIVIDUALS TO PROVIDE CRISIS PAYMENTS ON BEHALF OF THE CLIENTS:

44 CLIENTS RECEIVED ADDITIONAL ASSISTANCE FROM THE REACH OUT FOR WARMTH

PROJECT.

Name of the organization WEST CENTRAL MINNESOTA COMMUNITIES Employer identification number ACTION, INC 41-0904808

FOR DEED HOMES, AND THE REHABILITATION OF HOMES. NUMBER OF PARTICIPANTS

SERVED: NEW HOMES - 3 PARTICIPANTS, CONTRACT FOR DEED HOMES - 17

PARTICIPANTS, HOUSING REHABILITATION - 6 PARTICIPANTS, AND COMMUNITY

LAND TRUST - 3 PARTICIPANTS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

COMPLETED TOTALED 109.

THE STATEWIDE FAIM PROGRAM IS A MATCHED SAVINGS PROJECT THAT ENABLES MN LOW-INCOME WAGE EARNERS TO BUILD ASSETS THROUGH THE PURCHASE OF A FIRST HOME OR PERSONAL VEHICLE, PURSUIT OF POST-SECONDARY EDUCATION (SELF, SPOUSE, TAX DEPENDENT), THE START/EXPANSION OF A SMALL BUSINESS WITHIN THE STATE. NEW PILOT TRACKS ADDED IN 2024 INCLUDE 529 COLLEGE SAVINGS AND EMERGENCY SAVINGS. CURRENT FUNDING FOR FAIM IS PROVIDED BY MN DEPARTMENT OF HUMAN SERVICES AND PARTICIPATING ORGANIZATIONS. AS THE FISCAL HOST, WCMCA CONTRACTS WITH 25 AGENCIES ACROSS MINNESOTA, PRIMARILY COMMUNITY ACTION AGENCIES, TO IMPLEMENT THE PROGRAM LOCALLY AND PROVIDE FINANCIAL COACHING TO ENROLLEES. PARTICIPANTS MAKE REGULAR DEPOSITS FROM EARNED INCOME TO THEIR FAIM SAVINGS ACCOUNT AT BREMER BANK. DEPOSITS UP TO \$4,000 MADE DURING THE 24-MONTH SAVINGS PERIOD ARE MATCHED AT A RATE OF 3:1 UP TO A HOUSEHOLD/DWELLING LIFETIME MAXIMUM OF \$12,000. THE MINIMUM ENROLLMENT PERIOD VARIES BY GRANT; THE MAXIMUM ENROLLMENT PERIOD IS 30-MONTHS. FAIM PARTICIPANTS ARE REQUIRED TO COMPLETE 12 HOURS OF FINANCIAL MANAGEMENT TRAINING, 10 ADDITIONAL HOURS OF ASSET-SPECIFIC TRAINING, AND ANY REQUIREMENTS OF THEIR CHOSEN ASSET BEFORE PAYOUT TO A THIRD-PARTY VENDOR MAY BE REQUESTED FROM THE PROGRAM. SINCE ITS BEGINNING, FAIM PARTICIPANTS HAVE OPENED 6,171 CUSTODIAL SAVINGS ACCOUNTS; 3,372 HAVE OBTAINED AN ASSET; AND 203 ARE

Schedule O (Form 990) 2023 Page 2 WEST CENTRAL MINNESOTA COMMUNITIES Name of the organization **Employer identification number** 41-0904808 ACTION, INC ACTIVELY WORKING TOWARD SAVING TO OBTAIN AN ASSET IN MINNESOTA. THE FREE TAX PREPARATION PROGRAM SERVES LOW TO MIDDLE INCOME HOUSEHOLDS THROUGHOUT WCMCA'S FIVE COUNTY SERVICE AREA. THE PROGRAM IS FUNDED IN PART BY THE IRS, THE MINNESOTA DEPARTMENT OF REVENUE, AND THE OTTO BREMER FOUNDATION. THE PROGRAM SERVED 1,261 HOUSEHOLDS THIS PAST TAX SEASON AGING WELL CONTINUES TO PROVIDE PROGRAMS FOR ADULTS 60 YEARS AND OLDER WITH ADDITIONAL SUPPORT TO HELP THEM REMAIN LIVING IN THEIR HOMES FOR AS LONG AS THEY CHOOSE. OUR READY RIDE VOLUNTEER DRIVER PROGRAM HAD OVER 40,000 MILES THIS YEAR. PROVIDING 519 NON-EMERGENCY MEDICAL RIDES FOR ADULTS 60 YEARS AND OLDER AND LOW-INCOME ADULTS WITH PRIME WEST INSURANCE. AN ADDITIONAL 107 RIDES ARE PROVIDED TO ADULTS 60 YEARS AND OLDER FOR TRIPS SUCH AS SOCIAL, EDUCATIONAL, OR SHOPPING. OUR HOME CARE AND REPAIR PROGRAM COMPLETED 281 CHORES, AND 459 HOMEMAKING VISITS THIS YEAR FOR ADULTS 60 YEARS AND OLDER. WE ARE CONTINUING TO PROVIDE EVIDENCE BASED MATTER OF BALANCE CLASSES AND HAVE ADDED BINGOCIZE AS AN ADDITIONAL CLASS OPTION FOR ADULTS 60 YEARS AND OLDER. OUR IN-HOME MODIFICATION PROGRAM HAS COMPLETED 39 HOME MODIFICATIONS TO ADULTS 60 YEARS AND OLDER WHO OWN THEIR HOME. THESE MODIFICATIONS HELP TO MAKE THEIR HOME SAFE AND HELP REDUCE THE CHANCES OF FALLING. FORM 990, PART VI, SECTION A, LINE 7A: THE BOARD OF DIRECTORS CONSISTS OF THREE SECTORS INCLUDING THE PUBLIC

OFFICIAL SECTOR, LOW INCOME SECTOR, AND PRIVATE SECTOR. EACH COUNTY IN THE

Name of the organization WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC

Employer identification number 41-0904808

AREA SERVED SHALL HAVE EQUAL REPRESENTATION, HOWEVER NO COUNTY MAY HAVE
MORE THAN ONE REPRESENTATIVE IN EACH SECTOR.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS INITIALLY REVIEWED BY MANAGEMENT, THEN PRESENTED TO THE FINANCE

COMMITTEE OF THE BOARD OF DIRECTORS PRIOR TO SUBMISSION. THE FINANCE

COMMITTEE REVIEWS THE 990 AND MAKES A RECOMMENDATION TO THE BOARD FOR

APPROVAL.

FORM 990, PART VI, SECTION B, LINE 12C:

ANNUAL CONFLICT OF INTEREST TRAINING IS PROVIDED TO BOARD AND STAFF AT

WHICH TIME CONFLICT OF INTEREST FORMS ARE FILLED OUT REGARDLESS OF WHETHER

THERE IS A CONFLICT. ANY EMPLOYEE OR BOARD MEMBER THAT IDENTIFIES A

CONFLICT OF INTEREST IS NOT INCLUDED IN ANY PROCESS WHEN SELECTING A VENDOR

FOR SERVICES, ETC.

FORM 990, PART VI, SECTION B, LINE 15:

THE COMPENSATION SYSTEM IS REVIEWED AND UPDATED AT A MINIMUM EVERY 3 YEARS.

MARKET RESEARCH IS COMPLETED AT THE TIME OF REVIEW WITH SIMILAR JOBS IN THE REGION, USING THE COMMUNITY ACTION SALARIES AND JOB DESCRIPTIONS, THE MN COUNCIL OF NON-PROFIT SALARY SURVEY, GRANT COUNTY EMPLOYEES, AND THE DEED WEBSITE. THESE SURVEYS ARE USED IN COMPARISON TO SIMILAR POSITIONS WITHIN WCMCA. THE COMPENSATION SYSTEM IS THEN REVIEWED AND APPROVED BY THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL

STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC BY CONTACTING HEATHER CARLSON

#### SCHEDULE R (Form 990)

Part I

### **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

WEST CENTRAL MINNESOTA COMMUNITIES ACTION, INC

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

Employer identification number 41-0904808

(a)	(b)	(c)	(d)	(e)		(f)	
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state or foreign country)	Total inco	me End-of-year		controlling ntity	9
OENIX APARTMENTS LLC - 47-5253411							
1 INDUSTRIAL PARK BLVD					WEST CENTRA	L MINNE	SOTA
LBOW LAKE, MN 56531	APARTMENT LEASING	MINNESOTA	15	,476. 33	1,221. COMMUNITIES	ACTION	
ldentification of Related Tax-Exempt Organizations during the tax year.	anizations. Complete if the organization	n answered "Yes" on Form 990	, Part IV, line 34, b	ecause it had one	or more related tax-exe	empt	
(a)	(b)	(c)	(d)	(e)	(f)	1	g)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Exempt Code section	Public charity status (if section	Direct controlling		
	Primary activity	Legal domicile (state or foreign country)			Direct controlling	conti	rolled tity?
	Primary activity	_		status (if section	Direct controlling	contr	rolled tity?
	Primary activity	_		status (if section	Direct controlling	contr	rolled tity?
	Primary activity	_		status (if section	Direct controlling	contr	rolled tity?
	Primary activity	_		status (if section	Direct controlling	contr	rolled tity?
	Primary activity	_		status (if section	Direct controlling	contr	rolled
	Primary activity	_		status (if section	Direct controlling	contr	rolled tity?

Page 2

	Occupation with a second contract of	\( \langle - \cdot \)	Deat N/ Pres O4 has a see a transfer of a see a
ation of Related Organizations Taxable as a Partnership.	Complete if the organization answered	"Yes" on Form 990,	Part IV, line 34, because it had one or more related
tions treated as a partnership during the tax year.			
	ation of Related Organizations Taxable as a Partnership. tions treated as a partnership during the tax year.	<b>ation of Related Organizations Taxable as a Partnership.</b> Complete if the organization answered tions treated as a partnership during the tax year.	ation of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, tions treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	Disprop	ortionate	(i)  Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partr	al or Perc ging er?	(k) rcentage vnership
		country)		000000000000000000000000000000000000000			res	NO	111111111111111111111111111111111111111	163	10	

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec	i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		couritry)						Yes	No

1a

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	
С					1 - 1	
d	Loans or loan guarantees to or for related organization(s)				1d	
е	Loans or loan guarantees by related organization(s)				1e	
f	Dividends from related organization(s)				1f	
g	Sale of assets to related organization(s)				1g	
	Purchase of assets from related organization(s)					
i	Exchange of assets with related organization(s)				1i	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k	
ı	Performance of services or membership or fundraising solicitations for related organ	nization(s)			11	
	Performance of services or membership or fundraising solicitations by related organ					
	Sharing of facilities, equipment, mailing lists, or other assets with related organization					
0	Sharing of paid employees with related organization(s)				10	
р	Reimbursement paid to related organization(s) for expenses				1p	
q	Reimbursement paid by related organization(s) for expenses				1q	
r	Other transfer of cash or property to related organization(s)				1r	
	Other transfer of cash or property from related organization(s)				1s	
2	If the answer to any of the above is "Yes," see the instructions for information on wh	no must complete th	is line, including covered relati	onships and transaction thresholds.		
	(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount involved	
1)						
2)						
3)						
4)						
۲,						
5)						
<b>6</b> )						
<u>6)</u>				0-1	andula D /Carro	000) 0000
3216	3 09-28-23			Sch	nedule R (Form	990) 2023

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner?  Yes No	(k) r Percentage ownership
	-									

### WEST CENTRAL MINNESOTA COMMUNITIES

Schedule R	(Form 990) 2023 ACTION, INC	41-0904808	Page 5
Part VII	Supplemental Information   Supplemental Inform		
	Provide additional information for responses to questions on Schedule R. See instructions.		

Schedule R (Form 990) 2023

Mail To:

Minnesota Attorney General's Office Charities Division 445 Minnesota Street, Suite 1200 St. Paul, MN 55101-2130

Website Address:

www.ag.state.mn.us/charity

#### **STATE OF MINNESOTA**

# CHARITABLE ORGANIZATION ANNUAL REPORT FORM

(Pursuant to Minn. Stat. ch. 309)

$\sim$	
(.)	

SECTION A: Organization Information	
Legal Name of Organization WEST CENTRAL MINNESO	TA COMMUNITIES
Federal EIN: 41-0904808	Fiscal Year-End: 09302024 mm/dd/yyyy
	Did the organization's fiscal year-end change? $\begin{tabular}{ c c c c c }\hline X & No \\\hline \end{tabular}$
Mailing Address: MISSY BECKER-COOK	Physical Address: MISSY BECKER-COOK
Contact Person 411 INDUSTRIAL PARK BOULEVARD	Contact Person 411 INDUSTRIAL PARK BOULEVARD
Street Address ELBOW LAKE, MN 56531	Street Address ELBOW LAKE, MN 56531
City, State, and ZIP Code 218-685-4486	City, State, and ZIP Code 218-685-4486
Phone Number MISSYB@WCMCA.ORG	Phone Number MISSYB@WCMCA.ORG
Email Address	Email Address
Organization's website: <u>WWW.WCMCA.ORG</u> List all of the organization's alternate and former names (attach list if	Alternate Former Alternate Former
<ol> <li>List all names under which the organization solicits contributions (at WCMCA WEST CENTRAL</li> </ol>	tach list if more space is needed). SEE STATEMENT 1
Is the organization incorporated pursuant to Minn. Stat. ch. 317A?	X Yes No
5. Total amount of contributions the organization received from Minnes	sota donors: \$\$ 7 , 040 , 874 .
6. Has the organization's tax-exempt status with the IRS changed?  Yes X No If yes, attach explanation.	
7. Has the organization significantly changed its purpose(s) or program  Yes X No If yes, attach explanation.	(s)?

8.	Has the organization been denied the right to solicit contributions by any court or government agency?  Yes X No If yes, attach explanation.									
9.	Does the organization use the services of a professional fundraiser (outside solicitor or consultant) to solicit contributions in Minnesota? Yes X No If yes, provide the following information for each (attach list if more space is needed):									
	Name of Professional Fundraiser	Compensation								
	Street Address	City, State, and ZIP Code								
10.	D. Is the organization a food shelf? Yes X No If yes, is the organization required to file an audit? Yes, audit attached No Note: An organization that has total revenue of more than \$750,000 is required to file an audit prepared in accordance with generally accepted accounting principles by an independent CPA or LPA. The value of donated food to a nonprofit food shelf may be excluded from the total revenue if the food is donated for subsequent distribution at no charge and is not resold.									
11.	. Do any directors, officers, or employees of the organization or its related organization(s) receive total compensation* of more than \$100,000?    X Yes   No If yes, provide the following information for the five highest paid individuals:									
	Name and title	Compensation*	Other compensation							
	MICHELLE BECKER-COOK CHIEF EXECUTIVE OFFICER	134,750.	35,647.							
	*Compensation is defined as the total amount reported on Form W-2 (Box 5) or Form 1099-MISC (Box 7) issued by the organization and its related organizations to the individual. See Minn. Stat. § 309.53, subd. 3(i) and Minn. Stat. § 317A.011 for definitions.									
12.	2. A full list of the organization's board of directors, including names, addresses, and total compensation paid to each (attach list if more space is needed).									
	SEE STATEMENT 2									

13. <i>A</i>	A full list of the names of all banks or other financial institutions in which the organization's funds are
C	deposited. DO NOT include account numbers. (Attach list if more space is needed.)
]	BREMER BANK, NA
	·
Ī	BMO BANK, NA

#### **SECTION B: Financial Information**

This section must be completed by organizations that file an IRS Form 990-EZ, 990-PF, or 990-N. Organizations that file an IRS Form 990 may skip Section B and go directly to Section C.

#### **INCOME** 1. Contributions Received \$\_\_\_\_\_2 \$\_\_\_\_\_3 Government Grants 3. Program Service Revenue Other Revenue 4. **TOTAL INCOME EXPENSES** 6. Program Expenses 7. Management & General Expenses Fund-raising Expenses 9. TOTAL EXPENSES 10. EXCESS or DEFICIT (Line 5 minus Line 9) **ASSETS** 11. Cash 12. Land, Buildings & Equipment 13. Other Assets 14. TOTAL ASSETS **LIABILITIES** 15. Accounts Payable 16. Grants Payable \$ \_\_\_\_\_\_ 16 \$ \_\_\_\_\_\_ 17 17. Other Liabilities 18. TOTAL LIABILITIES **FUND BALANCE/NET WORTH**

(Line 14 minus Line 18)

#### Section B (continued): Statement of Functional Expenses

This expense statement must be prepared in accordance with generally accepted accounting principles. Each column must be completed, and Columns B, C, and D must equal Column A. The amount on Line 25, Column A must match Line 17 of IRS Form 990-EZ or Line 26 of IRS Form 990-PF.

		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
1.	Grants and other assistance to governments and organizations in the U.S.				
2.	Grants and other assistance to individuals in the U.S.				
3.	Grants and other assistance to muviduals in the o.s.				
3.	organizations, and individuals outside the U.S.				
4.	Benefits paid to or for members				
	Compensation of current officers, directors,				
5.	trustees, and key employees				
6.	Compensation not included above, to disqualified				
0.	persons (as defined under section 4958(f)(1) and				
	persons described in section 4958(c)(3)(B)				
7.					
	Pension plan contributions (include section				
"	401(k) and section 403(b) employer contributions)				
9.	Other employee benefits				
	Payroll taxes				
11.	Fees for services (non-employees):				
	Management				
	Legal				
	Accounting				
	Lobbying				
	Professional fundraising services				
	Investment management fees				
	Other				
12.	Advertising and promotion				
13.	Office expenses				
14.	Information technology				
15.	Royalties				
16.	Occupancy				
17.	Travel				
18.	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19.	Conferences, conventions, and meetings				
20.	Interest				
21.	Payments to affiliates				
22.	Depreciation, depletion, and amortization				
23.	Insurance				
24.	Other expenses. Itemize expenses not covered				
	above. Expenses labeled miscellaneous may				
	not exceed 5% of total expenses (Line 25).				
a.					
b.					
C.					
d.					
25.	Total functional expenses. Add lines 1 through 24d				
26.	SOP 98-2. Complete this line only if the organization reported in Column B joint costs from a combined educational campaign and				
	fundraising solicitation		1	1	

#### Section C: Board of Directors Signatures and Acknowledgment

The form must be executed pursuant to a resolution of the board of directors, trustees, or managing group and must be signed by two officers of the organization. See Minn. Stat.  $\S$  309.52, subd. 3.

We, the undersigned, state and acknowledge that we are	duly constituted officers of this organization, being the		
CHIEF EXECUTIVE OFFICER (Title) and	(Title) respectively, and		
that we execute this document on behalf of the organization p	oursuant to the resolution of the		
BOARD OF DIRECTORS	(Board of Directors, Trustees, or Managing Group) adopted on the		
day of, 20, approving the contents	of the document, and do hereby certify that the		
BOARD OF DIRECTORS	(Board of Directors, Trustees, or Managing Group) has assumed, and will continue		
to assume, responsibility for determining matters of policy, and	d have supervised, and will continue to supervise, the operations and finances of the		
organization. We further state that the information supplied is	true, correct and complete to the best of our knowledge.		
MISSY BECKER-COOK			
Name (Print)	Name (Print)		
Signature	Signature		
CHIEF EXECUTIVE OFFICER			
Title	Title		

ANNUAL REPORT INITIAL REGISTRATION	NAMES	ORGANIZATION	SOLICITS	CONTRIBUTIONS	UNDER	STATEMENT	1

NAME

WEST CENTRAL MINNESOTA COMMUNITIES ACTION INC

ANNUAL REPORT INITIAL REGISTRATION	BOARD OF DIRECTORS	STATEMENT 2
NAME AND ADDRESS		COMPENSATION
TERESA GUSTAFSON		0.
KEN JOHNSON		0.
BOB STAPLES		0.
JESSICA BOYER		0.
DONNY WOHLERS		0.
MARLENE CIHLAR		0.
MICHELLE RINKE		0.
JERREL OLSON		0.
ROBIN MCNAMAR		0.
HANNAH MICHAELSON		0.

WEST CENTRAL MINNESOTA COMMUNITIES ACTIO	41-0904808
CHARITY BULLICK	0.
KEITH SWANSON	0.
KEITH ENGLUND	0.
LARRY LINDOR	0.
ADAM PALAN	0.
JANEL MENDOZA	0.